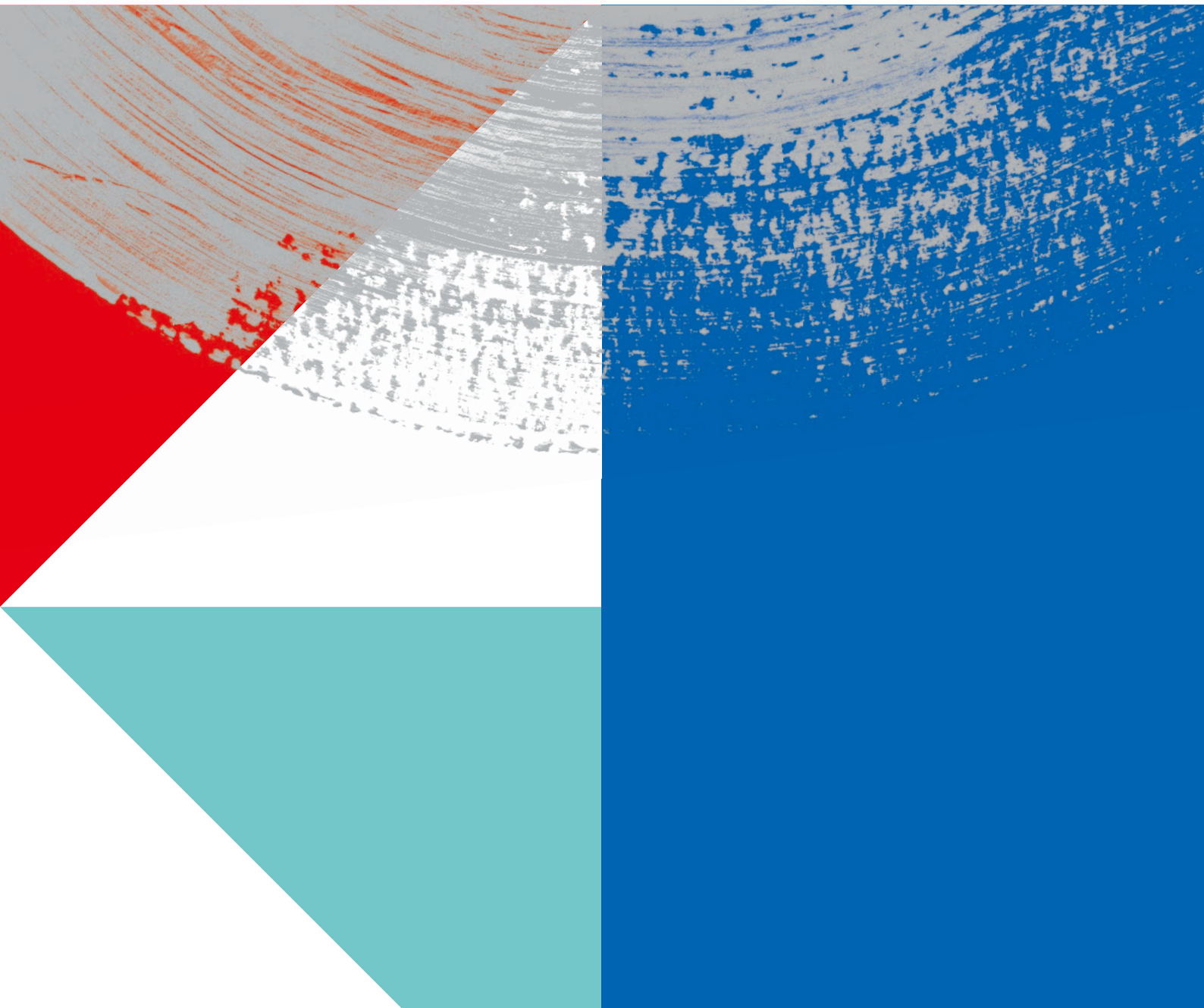
TOSHIBA

Corporate Profile



Committed to People, Committed to the Future.

Toshiba's roots trace back to two visionary founders: Hisashige Tanaka, an inventor who established Tanaka Engineering Works and boldly declared, "We welcome orders for inventions of all types of machinery;" and Dr. Ichisuke Fujioka, who, guided by his principle of "Shizen," highest virtue, founded Hakunetsu-sha. These founding philosophies have shaped Toshiba's identity and continue to sustain its legacy.

Toshiba has consistently embraced innovation, drawing on its unique wisdom and technological capabilities to create what did not exist before. This challenging spirit and a dedication to improving people's lives is deeply aligned with our enduring basic commitment, "Committed to People, Committed to the Future."

Companies have a responsibility to contribute to better lives, and to the sustainability of the world and its people. They do this by considering complex, serious social issues from long-term perspectives, and finding solutions to them through their business activities. Doing this also increases corporate value. Today, many people routinely exchange information via mobile devices, and industry accumulates vast amounts of information from countless IoT devices and sensors. With the rapid evolution and proliferation of AI, industrial structures are undergoing a significant transformation. We live in a time when we all have to utilize the power of data—and whether or not a company can take advantage of the opportunities offered by the development of the digital economy will determine its competitiveness.

Toshiba Group, guided by the venture spirit that has been passed down since our founding, brings together the creativity and technological expertise of its people to realize our vision of an ideal world, a "society where people and nature coexist in harmony," a "safe and secure society." By leveraging our strengths in energy, digital infrastructure, and devices & technology, together with digital technologies such as generative AI, we actively promote sustainability management and aim to build an economy that addresses social issues from the perspectives of "regeneration" and "circulation" for nature and society. Through these efforts, and together with our stakeholders, Toshiba will "turn on the promise of a new day".

In order to secure sustainable improvement of corporate value, we will continue to prioritize life, safety and compliance over all other management issues, and to act with a strong awareness that we will never allow actions that undermine the healthy relationship of trust with our stakeholders. As a signatory to the United Nations Global Compact, we are striving to strengthen our environmental, social and governance (ESG) performance, and collaborating with our stakeholders to build ethical and transparent management foundations and to create rich value. We will contribute to the achievement of the SDGs through our corporate activities, with a focus on 10 goals where we are working to maximize positive impacts and minimize negative impacts.

Taro SHIMADA

Representative Director
Corporate Officer, President and Chief Executive Officer
Toshiba Corporation

The 10 goals that Toshiba Group focuses on

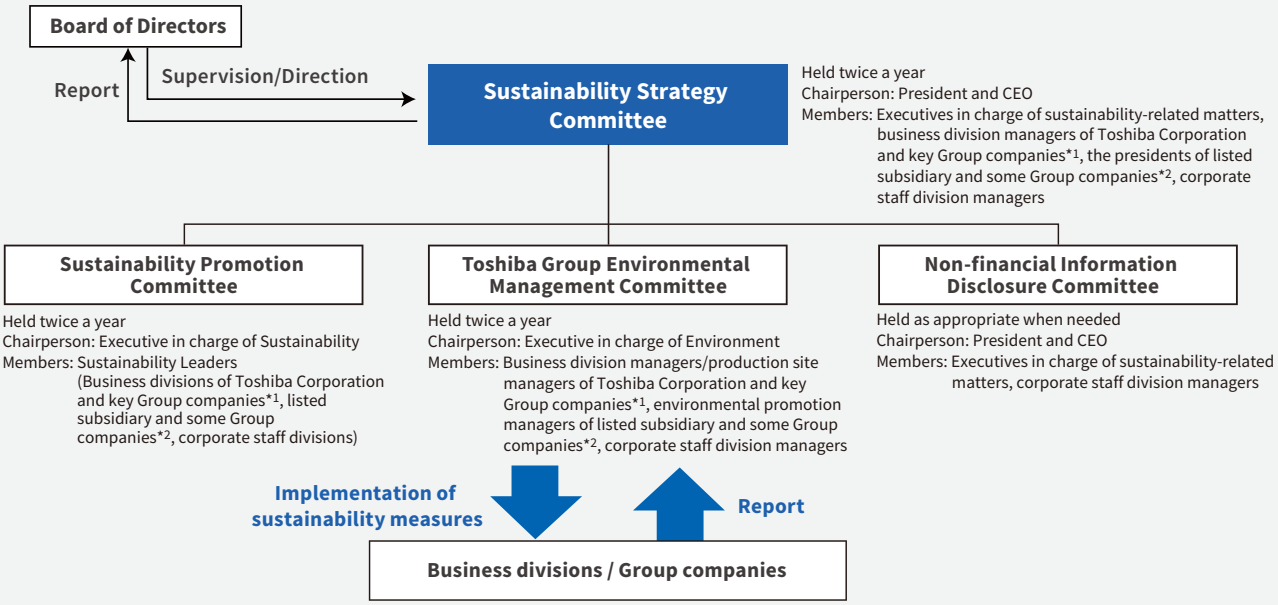
* SDGs: Sustainable Development Goals. Goals to be achieved by 2030, adopted by the United Nations in 2015.

Initiatives to Promote Sustainability

Sustainability Management

Toshiba Group has long positioned “Committed to People, Committed to the Future.” as the main text of our Basic Commitment, the expression of our unwavering determination to contribute to society’s development through our business activities. Grounded in this commitment, as a member of a society that faces issues that include energy shortages, resource depletion, and climate change, we have taken initiatives to help solve issues by considering the impact of our corporate activities on society over the long-term, rather than simply pursuing short-term profits. To further advance the initiatives and strengthen our activities to contribute to social sustainability, we have established a Toshiba Group Sustainability Policy, for promoting sustainability management and enhancing our corporate value.

Sustainability Management Structure



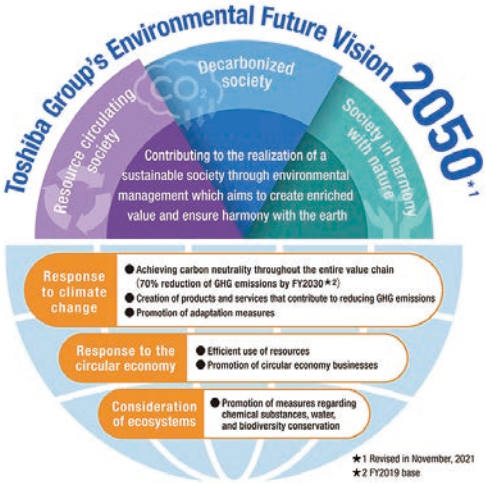
*1 Key Group companies: Toshiba Energy Systems & Solutions Corporation, Toshiba Electronic Devices & Storage Corporation, and Toshiba Digital Solutions Corporation
*2 Listed subsidiary and some Group companies: Toshiba Tec Corporation, Toshiba Elevator and Building Systems Corporation, Toshiba Lighting & Technology Corporation, Toshiba Plant Systems & Services Corporation , and NuFlare Technology, Inc.

As of April 1, 2025

* Toshiba Energy Systems & Solutions Corporation and Toshiba Digital Solutions Corporation have been integrated into Toshiba Corporation on April 1, 2026.

Environmental Management

Toshiba Group's Environmental Future Vision 2050 provides us with a long-term approach to responding to global issues such as achieving carbon neutrality and advancing a circular economy. With the goal of “contributing to the realization of a sustainable society through environmental management which aims to create enriched value and to ensure harmony with the earth,” the Environmental Future Vision 2050 aims to realize a sustainable society—in other words, a decarbonized society, a resource circulating society, and a society in harmony with nature.
We intend to secure carbon neutrality at Toshiba Group business premises by FY2030*, and to realize carbon neutrality throughout the entire value chain by FY2050. As we do so, we will also proactively take on various global issues, including supporting the transition to the circular economy by expanding circular businesses, addressing water-related risks, and promoting conservation of biodiversity.



* For processes where emission reduction is difficult (e.g., process gases), carbon neutrality will be achieved through measures such as purchasing carbon credits.
The reduction target, excluding the introduction of carbon credits, is set at 70% of the FY2019 level.

Toshiba Group's Material Issues

We are convinced that people and businesses cannot survive unless the Earth is a secure, safe, and comfortable place to live. Guided by our management philosophy, Toshiba Group considers the global environment both in terms of current conditions and with a view to the future, and through our business activities we are contributing to solving social issues and securing society's sustainable growth. We recognize the importance of a sound, transparent management base to support our business activities, and we have identified the following materialities (important issues) that we must tackle to improve Toshiba Group's corporate value.

	Vision for 2030	Materiality
For the irreplaceable global environment in which we live	Promote corporate activities with full consideration for the global environment throughout our value chain, from design, procurement, manufacturing, logistics and sales, through to disposal.	• Respond to climate change • Respond to the circular economy • Consider ecosystems
For respect of human rights, to nurture people and technology, and to give back to society	Encourage every Group employee to feel pride and fulfillment in their work, and to harness creativity and technology in collaborating with business partners to realize rich value.	• Secure, retain and train human resources • Ensure employee health and safety • Promote respect for human rights • Promote sustainable procurement (strengthen supply chains) • Strengthen R&D to stimulate innovation
For further strengthening thorough governance	Practice transparent corporate governance and optimal internal controls; and execute management with integrity, trusted by stakeholders.	• Strengthen governance and compliance • Strengthen cyber resilience and the safe and secure use of AI

By addressing these material issues, we will push forward with the strengthening of ESG in order to achieve our vision for 2030.
In the area of E (environment), we are working to achieve carbon neutrality and a circular economy while promoting activities that give consideration to ecosystems, such as responding to water risks and conserving biodiversity.
In the area of S (social), we are working to realize a culture of respect for human rights as a prerequisite for nurturing people and technologies that create abundant value and give back to society.
In the area of G (governance), we are working to realize management with integrity by strengthening our governance risk compliance, enhancing cyber resilience, and ensuring the safe and secure use of AI.

Social Contribution Activities

Our social contribution activities are rooted in the communities in which we work. In FY2024, over 970 social contribution activities were carried out around the world.

Science Technology Competition (North America)

In North America, Toshiba Group has long worked with the National Science Teachers Association to host the ExploraVision Awards (EVA), a science and technology competition for students from kindergarten through to grade 12. Participants are invited to look at science and technology today, and to make predictions about the advances they expect to see in 10 years' time. Launched in 1992, EVA has now inspired the participation of over 440,000 students in the United States and Canada.

Winners of the 32nd Annual ExploraVision Award

Our vision and strategy

Toshiba Group aims to realize a “society where people and

We will achieve this by leveraging our strengths in energy, digital infrastructure,
AI to build an economy that addresses social issues from the perspectives of

Toshiba Group Vision – Toward Realizing the World We Aspire To

nature coexist in harmony," a "safe and secure society."

and devices & technology, and utilize digital technologies such as generative

"regeneration" and "circulation" for nature and society.

By leveraging our technological capabilities and strengths in energy, digital infrastructure, and devices & technology, Toshiba Group proactively responds to market expectations and contributes to addressing key social challenges. We do this by developing targeted growth strategies for each business segment, and allocating resources accordingly. This enables us to stay agile in a changing market environment.
We also harness the potential of cutting-edge innovations, such as quantum technologies.

Through digital innovation, Toshiba creates unique value to address social issues and build a safe, secure, and harmonious society where people and nature thrive together.

Global Trends and Social Issues

Changes in industrial structure driven by the rapid advancement and widespread adoption of AI

Transition to a circular economy | **Infrastructure resilience** | **Responding to the dramatic increase in data traffic**

Carbon neutralization | **Technology transfers** | **Strengthening security** | **Enhancing cybersecurity**

Business Opportunities

A society driven by diverse data | **Grid stabilization in power transmission & distribution** | **Growing demand for aging infrastructure renewal** | **Expansion of defense budgets**

Rising demand for HDDs for data centers | **Market expansion driven by the commercialization of quantum technologies** | **Energy management for data centers and major energy consumers** | **Growing demand for clean energy**

Public-private partnerships in water and sewage systems | **Growing demand for labor-saving solutions** | **Increasing demand for high-efficiency devices** | **Advances in cutting-edge sensing technologies**

Toshiba Group's Technologies and Strengths

Innovative light water reactors | **Hardware for aging infrastructure countermeasures** | **EPC**

Sensors for Infrastructure | **Quantum applied technologies** | **VPP for renewable energy promotion**

AI & digital processing | **Systems technologies** | **High-efficiency power devices**

Toshiba Group Business Domains

Energy Solutions

We are steadily promoting our power generation businesses, including nuclear, thermal and hydro power, and the rapidly expanding transmission and distribution business, and the Group contributes to the realization of carbon neutrality and resilient infrastructure through its service businesses for data centers and energy consumers, where demand is expected to grow significantly.

Main Business Areas

- Power Generation Systems for Nuclear Power, Thermal Energy and Renewable Energy
- Power Generation Business for Renewable Energy
- Transmission and Distribution Systems
- Virtual Power Plant
- Hydrogen Energy Systems
- Energy Digital Service
- Heavy-ion Therapy System

Main Consolidated Subsidiary (As of April 2026)

- Toshiba Plant Systems & Services Corporation

Digital Infrastructure Solutions

We consistently promote water and environmental solutions business, building solutions business, and services for the public sector and industry. The Group also aims to grow its defense business, as demand is expanding in the changing security environment. By leveraging a broad customer base centered on the public sector, hardware technologies and know-how cultivated over time, and by combining and fusing AI and digital technologies, the Group aims to enhance ability to create value and to contribute to the development and maintenance of sustainable social infrastructure in a society facing population decline.

Main Business Areas

- Water & Wastewater Treatment Systems
- Substation Systems
- Traffic Control Systems
- Disaster Management Solutions & Telecommunications Systems
- Broadcasting Systems
- Defense & Electronic Systems
- Security & Automation Systems
- Railway Systems
- Industrial Systems
- Industrial Computers
- Solutions for Industries:
  National and local government; social infrastructure; distribution & logistics, finance, media, manufacturing, etc.
- Solutions for Operations:
  Human resources management; customer data management; data, document and intellectual property management, etc.
- Smart Manufacturing Solutions
- Quantum-Related Solutions:
  Quantum Key Distribution; Quantum-Inspired Optimization Solutions
- AI Solutions:
  Analytics AI, communication AI, generative AI
- Security and Blockchain Solutions
- Database and IT Operations and Services
- Elevators
- Escalators
- Lighting Equipment, Airport Ground Lighting System, Stage and Studio Lighting System
- Materials for Electrical Construction
- Automotive Light Sources, Industrial Light Sources, UV Module
- Development, manufacturing, and sale of battery cells, modules, and packs

Main Consolidated Subsidiaries (As of April 2026)

- Toshiba Elevator and Building Systems Corporation
- Toshiba Lighting & Technology Corporation

The Toshiba Group's business domains consist of three business segments—Energy Solutions, Digital Infrastructure Solutions, and Devices & Technology —along with Retail & Printing Solutions. Within this broad range of business domains, we provide products and services globally.

Nuclear Power/Thermal Power

Hydro Power

Geothermal Power

Wind Power

Photovoltaic

T&D

Fukushima Hydrogen Energy Research Field (FH2R)

Failure Prediction/Performance Monitoring Service for Power Plant and Power Grid System

Heavy-ion Therapy System (Yonsei University Health System)

Water & Wastewater Treatment Systems

Substation Systems (UPS)

National and local government Solutions

Elevators

SCiB™ Cells

Disaster Management Systems (Radio Transmission System)

Broadcasting Systems

Digital Manufacturing Solutions

Escalators

SCiB™ Module

Defense & Electronic Systems (Air defense system)

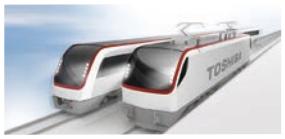
Security & Automation Systems (Logistics & Postal Automation Systems)

Quantum-Related Solutions

Office Lighting

SCiB™ Industrial Pack Series

Security & Automation Systems (Fare Collection Systems)


Railway Systems

Industrial Systems (Motor/Drive)

Industrial Computers

Human Resource Management Solutions

Stage Lighting System

Toshiba Group Business Domains

Devices & Technology

The Group will continue to meet customer needs by providing semiconductors that improve energy efficiency, high-capacity HDDs that accommodate the explosive growth of information, and high-performance semiconductor manufacturing equipment. Performance enhancements to electrical equipment will realize energy saving and contribute to carbon neutrality.

Main Business Areas

- Discrete Semiconductors: Power semiconductors, Small Signal semiconductors, Photocouplers, etc.
- System LSI: Analog ICs, Microcontrollers, Automotive ICs, etc.
- Storage Products: Large-capacity HDD for Data centers,etc.
- Semiconductor Manufacturing Equipment: Electron Beam Mask Writer, etc.
- Devices: Thermal Printheads, Magnetron, etc.

Main Consolidated Subsidiaries (As of April 2026)

- Toshiba Electronic Devices & Storage Corporation
- NuFlare Technology, Inc.

Retail & Printing Solutions

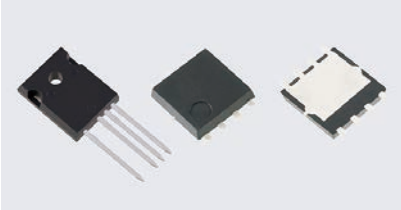
Making full use of the physical assets that we have acquired by developing POS systems, multifunction peripherals (MFPs) and other products, and building on one of the world's leading customer bases and sales & maintenance networks, we will promote co-creation with customers and partners, and construction of an ecosystem that makes us "A global top solutions partner".

Main Business Areas

- POS Systems
- Multifunction Peripherals
- Automatic Identification System

Main Consolidated Subsidiary (As of April 2026)

- Toshiba Tec Corporation



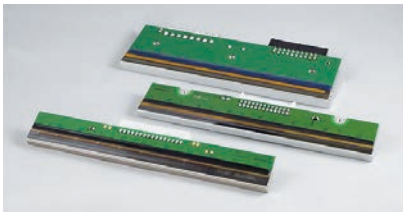
Power semiconductors

Microcontroller TXZ+™ Family

* TXZ+™ is a trademark of Toshiba Electronic Devices & Storage Corporation.

HDD

Electron Beam Mask Writer



Thermal Printheads

POS Systems

POS Systems

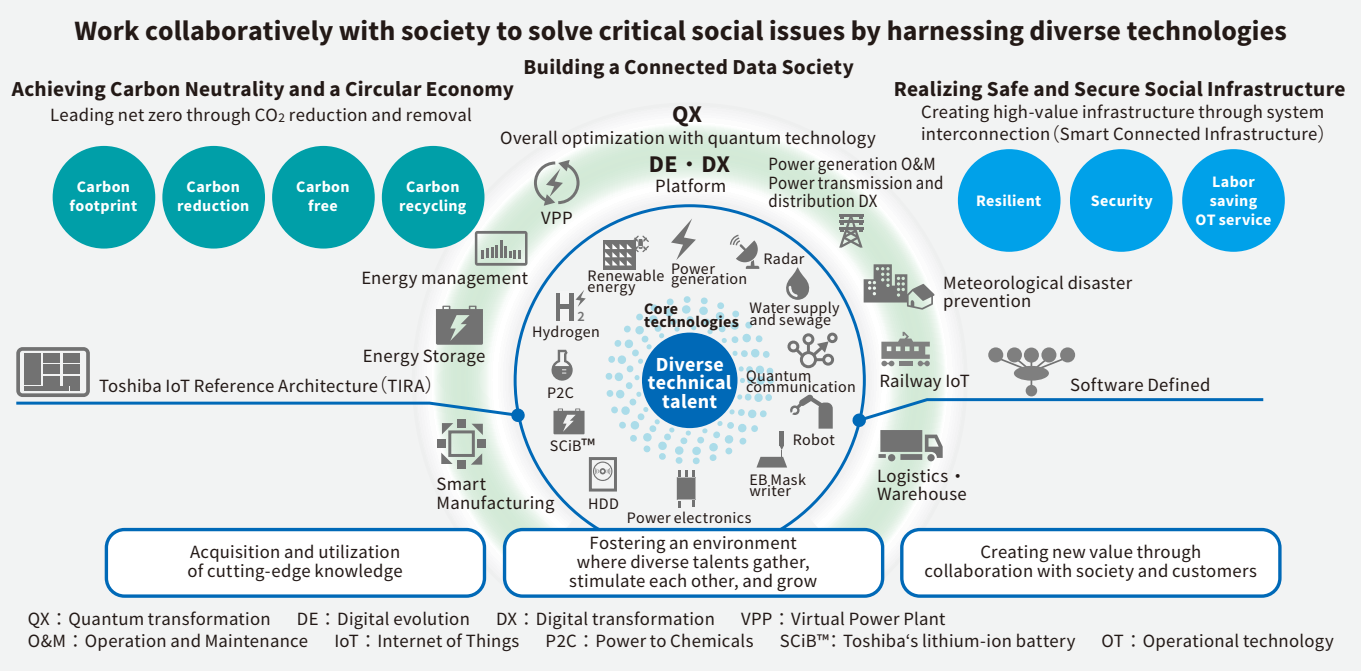
Multifunction Peripherals

Automatic Identification Systems

Research and Development

Technology Development Policy

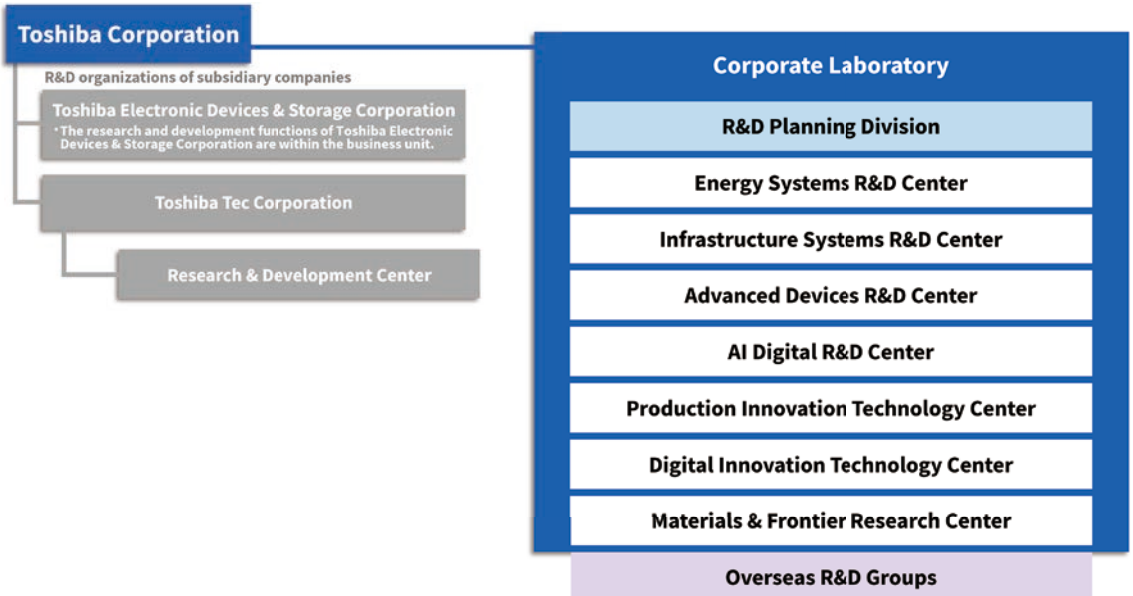
Toshiba Group's basic commitment, "Committed to People, Committed to the Future.," embodies our DNA: creating unprecedented value for people and society. This identity has remained unchanged since our founding 150 years ago. It guides us in creating technologies, products and services that solve social issues, including social infrastructure that contributes to carbon neutrality and safer, more secure lives. As we acquire and utilize state-of-the-art capabilities, we are also making every effort to develop and motivate highly capable engineers and researchers who provide the foundations for building diverse technological strengths, and to create value through collaboration with our customers and the wider society.



QX：Quantum transformation　DE：Digital evolution　DX：Digital transformation　VPP：Virtual Power Plant
O&M：Operation and Maintenance　IoT：Internet of Things　P2C：Power to Chemicals　SCiB™：Toshiba's lithium-ion battery　OT：Operational technology

Toshiba R&D Structure

Most of Toshiba's research and development organizations were integrated into the Corporate Laboratory on April 1, 2025. At the Corporate Laboratory, we pursue R&D activities related to our business domains through collaboration with business departments as well as external partners. The Corporate Laboratory is engaged in the development of new products and technologies in line with business plans, as well as the commercialization and mass production of products that meet customer needs. Additionally, from a mid- to long-term perspective, we are engaged in research in new business areas, as well as innovative and pioneering research and development.



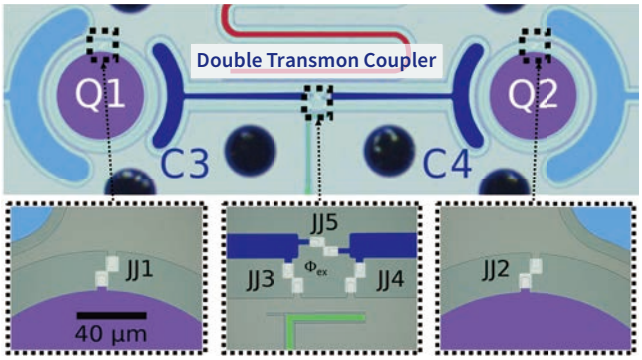
Examples of research and development contributing for solving social issues

We are developing a binary power generator that employs a CO_2-rich amine aqueous solution as the working fluid to convert low-grade unused thermal energy from factories and power plants into electrical energy. Through the demonstration of a 100kW-class commercial prototype—which is expected to reduce CO_2 emissions by approximately 400 tons per year—we aim to accelerate the social implementation of this technology toward realizing a carbon-neutral society.

100kW-Class Binary Power Generation Demonstration Unit* (Located at Toshiba's Keihin Product Operations)

*This demonstration test was conducted as part of a project subsidized by the New Energy and Industrial Technology Development Organization (NEDO) (Project No. JPNP21005).

We have successfully achieved the experimental realization of Toshiba's proposed device, the Double Transmon Coupler, intended for use in superconducting quantum computers. This device attained a world-class two-qubit gate fidelity of 99.90%, which is a key performance indicator representing the accuracy of quantum gates—an essential component in quantum computation. This achievement contributes to further performance enhancements of rapidly advancing quantum computers and is expected to support the advent of a quantum society.



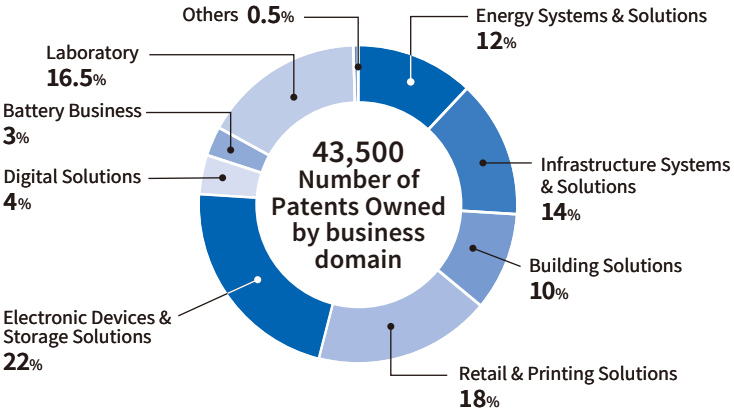
Fabricated Double Transmon Coupler Circuit

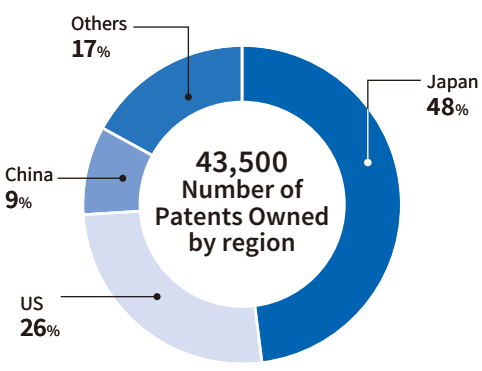
Intellectual Property Strategy

We aim to achieve DE, DX and quantum transformation (QE), to maximize corporate value and expand opportunities, and to solve social issues by strategically utilizing intellectual property. From the upstream perspective of business conceptualization, we consider how we can best utilize data and IP to improve business value, and we also acquire necessary IP to strengthen our portfolio.
In proactively tackling social issues we cannot solve alone, our IP is one of the resources for management, a rich source of solutions, that we bring to co-creation with partners, which also helps to maximize corporate value.

Global Patent Portfolio

Toshiba Group evaluates the rights to all registered patents every year and builds the optimal portfolio in each business.





Patents owned by Toshiba Group as of March 2025 (According to Toshiba research)

History and Chronology

The tireless curiosity and passion for invention of Toshiba's two founders are the source of Toshiba's corporate DNA. We continue to draw inspiration from their examples.

Hisashige Tanaka 1799-1881

Known as the "genius of mechanical wonders," Hisashige Tanaka was one of Japan's greatest inventors during the late Edo (1603-1868) and early Meiji (1868-1912) periods. His long list of inventions includes the "Man-nen dokei" chronometer. In addition to his brilliant craftsmanship, he was well versed in Western technologies, including telegraphy and steam engines. In 1875, at the age of 76, he opened a shop-cum-factory in Ginza, Tokyo, that manufactured various devices, most notably telegraph equipment. This is recognized as the origin of Toshiba.

Photo Hisashige Tanaka
(Courtesy of Kurume City Board Education)

Man-nen dokei
Six-faced, long-running, multifunctional chronometer (Courtesy of Toshiba Science Museum)

Ichisuke Fujioka 1857-1918

The "father of electricity in Japan," Ichisuke Fujioka's pioneered Japanese research into electric lighting. He met Thomas Edison when visiting the United States on a Japanese government mission and on his return devoted himself to the development of Japan's first incandescent lamps. Fujioka founded a company, Hakunetsu-sha, in 1890, to manufacture light bulbs.

Japan's first incandescent lamp

1875	Hisashige Tanaka opened a telegraph equipment factory in Shimbashi, Tokyo
1890	Ichisuke Fujioka and Shoichi Miyoshi established Hakunetsu-sha & Co., Ltd. in Kyobashi, Tokyo
1896	Tokyo Hakunetsu Dentokyuu Seizo Co., Ltd. established (renamed Tokyo Electric Company in 1899)
1904	Shibaura Engineering Works Co., Ltd. Established
1939	Tokyo Electric Company merged with Shibaura Engineering Works Co., Ltd. and established Tokyo Shibaura Electric Co., Ltd.
1942	Absorbed Shibaura Mazda industry Co., Ltd. and Nippon Medical Electric Co., Ltd., expanding home appliance line-up
1943	Absorbed Tokyo Electric Co., Ltd. and Toyo Fire Brick Co., Ltd., expanding line-up of communications equipment
1950	Under the Law on Elimination of Excessive Concentration of Economic Power, a group of 14 companies, including Tokyo Electric Appliances Co., Ltd., now Toshiba TEC Corp., was separated from Tokyo Shibaura Electric Co., Ltd.
1950	Absorbed Toshiba Rolling Stock Co., Ltd., expanding rolling stock products
1955	Absorbed Dengyo-sha Prime Mover Works Ltd.
1961	Absorbed Ishikawajima-Shibaura Turbine Co., Ltd., expanding line up of turbines
1961	Toshiba Science Museum opens
1975	Celebrated 100th anniversary
1984	Completed new head office "Toshiba Building"
1984	Japanese official trade name of the company became "Toshiba"
1999	Introduced in-house company system
2001	Changed registered headquarters from Kawasaki city Kanagawa, to Minato ward Tokyo
2003	Adopted the "Company with Commitees" system
2004	Joined United Nation's Global Compact
2006	Acquired Westinghouse's nuclear power business
2009	Acquired HDD business from Fujitsu Ltd.
2012	Toshiba Tec Corporation acquired the retail store solutions business of U.S.-based IBM (International Business Machines Corporation)
2013	Completed Lazona Kawasaki Toshiba Building
2014	Toshiba Science Museum renewal opening
2016	Transferred all shares of Toshiba Medical Systems Corporation (now Canon Medical Systems Corporation.)
2016	Transferred shares of Toshiba Lifestyle Products & Services Corporation to Midea Group Co., Ltd.
2017	Deconsolidated Westinghouse Group from Toshiba Group
2017	Split off in-house companies
2017	Demoted to the Second Section of the Tokyo and Nagoya Stock Exchanges
2018	Transferred shares of Toshiba Visual Solutions Corporation (now TVS REGZA Corporation) to Hisense Group
2018	Transferred all shares of Formerly Toshiba Memory Corporation (now KIOXIA Corporation)
2018	Transferred shares of Toshiba Client Solutions Co., Ltd. (now Dyna book Inc.) to Sharp Corporation
2021	Reinstated to the First Section of the Tokyo and Nagoya Stock Exchanges
2022	Transferred shares of Toshiba Carrier Corporation
2023	Established "Regenerative Innovation Centre" in Germany
2023	Opened "Quantum Technology Centre" in the UK
2023	Delisted from the Prime Market of the Tokyo Stock Exchange, Inc. and the Premier Market of the Nagoya Stock Exchange, Inc.
2025	Integrated Toshiba Infrastructure Systems & Solutions Corporation into Toshiba Corporation
2025	Celebrated 150th anniversary
2025	Head office and headquarter functions relocated to Kawasaki
2026	Integrated Toshiba Energy Systems & Solutions Corporation and Toshiba Digital Solutions Corporation into Toshiba Corporation

World-first and Japan-first Products and Services

Toshiba has released numerous world-first and Japan-first products and services since it was founded in 1875. While cultivating a new round of growth for the next generation and beyond, Toshiba Group is resolved to meet customer needs with advanced technologies, and to create products and services that delight and surprise.

Toshiba Firsts of Their Kind in Japan and the World — Representative Example

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8

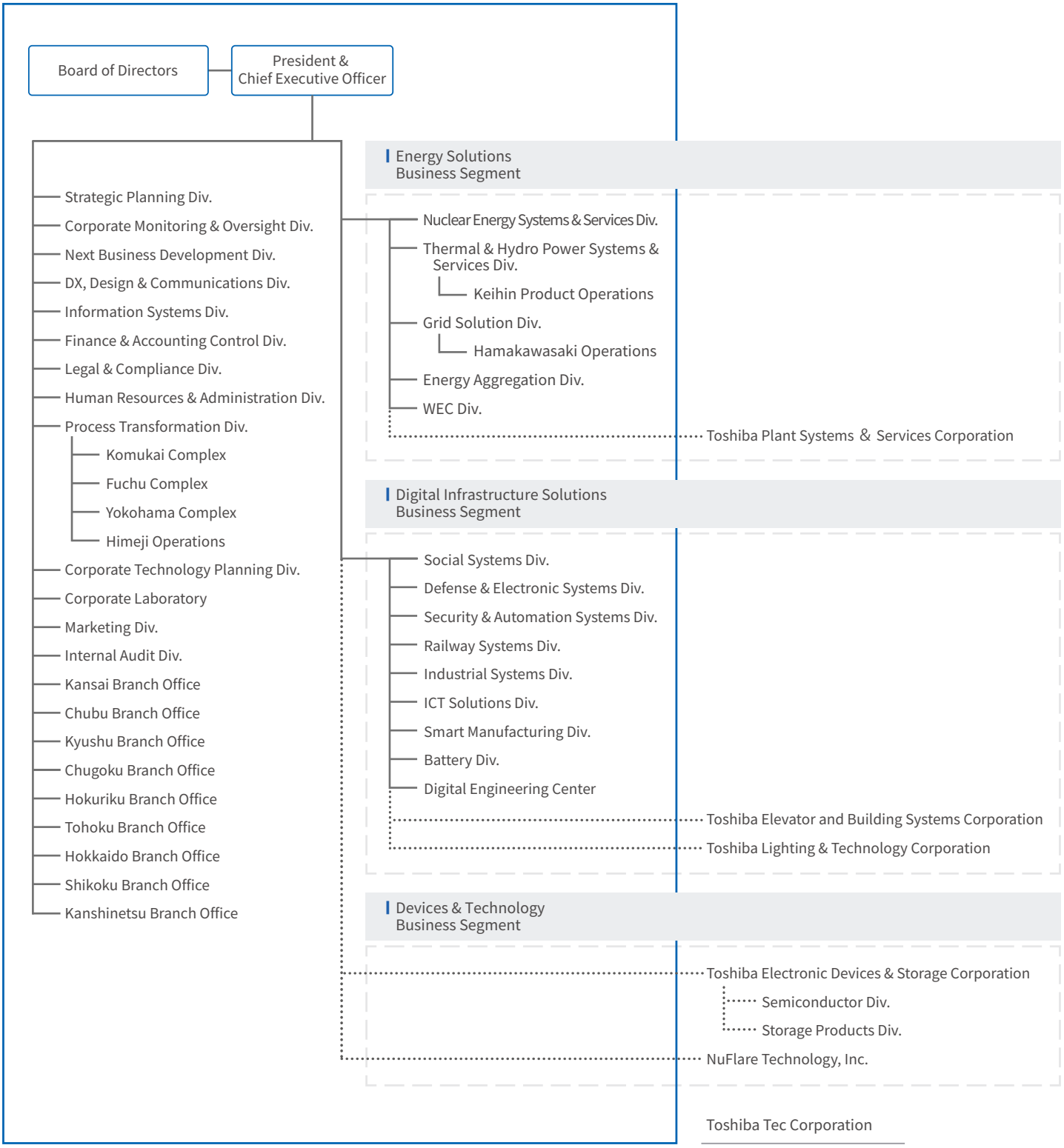
1890	Manufactured Japan's first electric incandescent light bulbs
1894	Produced Japan's first hydroelectric generator for business use (60 kW)
1895	Produced Japan's first induction motors 1
1915	Manufactured Japan's first X-ray tubes
1921	Invented the “double coil electric bulb,” one of the six great inventions in bulb technology
1923	Manufactured Japan's first 40-ton DC electric locomotive
1924	Manufactured Japan's first radio receivers
1930	Manufactured Japan's first electric washing machines and refrigerators 2
1931	Released Japan's first vacuum cleaners
1940	Manufactured Japan's first fluorescent lamp
1942	Completed Japan's first radar
1949	Completed Japan's first gas turbine for electricity generation
1952	Completed Japan's first TV broadcast transmitters and TV microwave relay system
1955	Released Japan's first electric rice cookers
1959	Developed Japan's first microwave ovens
1960	Developed Japan's first color TV 3
1963	Completed Japan's first 12,500kW nuclear power turbine generators
1967	Launched world's first large-capacity static uninterruptable power supply (UPS)
1967	Completed the world's first automatic zip code reader 4
1972	Released the world's first color TV with black stripe-type cathode-ray tubes
1976	Developed world's first microcomputer for automobile engines
1978	Released the first Japanese word processor 5
1978	Developed Japan's first full-body X-ray CT system
1979	Completed world's first optical-disc based data filing systems
1980	Released world's first bulb-type fluorescent lamp, “Neo Ball™ ” (ball-shaped)
1981	Developed world's first home-use inverter air conditioner
1982	Developed Japan's first Magnetic Resonance Imaging systems (MRI)
1983	Commercialized the world's first OCR technology able to read Chinese characters
1985	Developed 1-megabit CMOS DRAM
1985	Introduced world's first laptop personal computers
1989	Introduced notebook personal computer, “Dynabook”
1989	Developed world's first large-capacity ultra-supercritical-pressure steam turbine
1991	Developed the world's first 4-megabit NAND-type Electrically Erasable and Programmable Read-only Memory (EEPROM) 6
1996	Introduced DVD video players and DVD-ROM drives (Commercialized DVD player in Japan)
1996	Completed construction of the world's first advanced boiling water reactor (ABWR)
1998	Developed the world's first MPEG 4 graphical data compression and expansion LSI
2001	Commercialized the world's first HDD & DVD video recorder
2004	Delivered the world's fastest ultra-high-speed elevator
2008	Released the “REGZA” ZH7000 series, the world's first LCD TVs with super-resolution imaging technology
2010	Commercialized the world's first 3D LCD TV not requiring dedicated glasses
2013	Commercialized world's first Glasses-free 3D medical display
2017	Developed and installed the world's first practical multi-parameter phased array weather radar 7
2018	Achieved world's first to a real-world quantum key distribution (QKD) rate of over 10Mbps
2019	Developed an epoch-making algorithm (called a simulated bifurcation machine) that enables the world's fastest and largest combinatorial optimization
2021	Developed a film-based perovskite solar cell with an energy conversion efficiency of 15.1%, the world's highest
2022	Developed world's first lightweight, compact, high-power superconducting motor prototype for mobility applications 8

Organization Office

Toshiba Group Management Organization Chart

TOSHIBA CORPORATION

As of April 1, 2026



Toshiba Tec Corporation

Toshiba America, Inc.

Toshiba Europe Ltd.

Toshiba Asia Pacific Pte. Ltd.

Toshiba (China) Co., Ltd.

Offices / Subsidiaries

Bases in Japan

Offices

< Hokkaido >
Hokkaido Branch Office

< Tohoku >
Tohoku Branch Office
· Iwate Branch Office
· Aomori Branch Office

< Kanto >
· Kanagawa Branch Office
Kanshinetsu Branch Office
· East-Kanto Branch Office
· Niigata Branch Office
· Ibaraki Branch Office

< Hokuriku >
Hokuriku Branch Office
· Kanazawa Branch Office
· Fukui Branch Office

< Chubu >
Chubu Branch Office
· Shizuoka Branch Office
· Toyota Branch Office
· Mie Branch Office

< Kansai >
Kansai Branch Office
· Kyoto Branch Office
· Kobe Branch Office

< Chugoku >
Chugoku Branch Office
· Okayama Branch Office
· Sanin Branch Office

< Shikoku >
Shikoku Branch Office
· Matsuyama Branch Office

< Kyushu >
Kyushu Branch Office
· Okinawa Branch Office

Laboratories and Factories

Corporate Laboratory
- Energy Systems R&D Center
- Infrastructure Systems R&D Center
- Advanced Devices R&D Center
- AI Digital R&D Center
- Production Innovation Technology Center
- Digital Innovation Technology Center
- Materials & Frontier Research Center

Komukai Complex
Fuchu Complex
Yokohama Complex
Himeji Operations
Keihin Product Operations
Hamakawasaki Operations
Mie Operations
Bubaigawara Office
Kodaira Product Management Center
Kashiwazaki Operations
· Yokohama Battery Operations

and more

As of April 1, 2026

Consolidated Subsidiaries

Domestic

Japan Semiconductor Corporation
Kaga Toshiba Electronics Corporation
Nishishiba Electric Co., Ltd.
Nuclear Fuel Industries, Ltd.
NuFlare Technology, Inc.
Toshiba Electronic Devices & Storage Corporation
Toshiba Elevator and Building Systems Corporation
Toshiba Global Commerce Solutions Holdings Corporation
Toshiba Industrial Products and Systems Corporation
Toshiba IT-Services Corporation
Toshiba Lighting & Technology Corporation
Toshiba Plant Systems & Services Corporation
Toshiba Tec Corporation
Toshiba Tec Solution Service Corporation
Toshiba Denzai Marketing Co.,Ltd.
Toshiba Trading Inc.

and more

Overseas

Toshiba America Business Solutions, Inc.
Toshiba America Electronic Components, Inc.
Toshiba America, Inc.
Toshiba Asia Pacific Pte., Ltd.
Toshiba (Australia) Pty., Ltd.
Toshiba (China) Co., Ltd.
Toshiba Electronic Components Taiwan Corporation
Toshiba Europe GmbH
Toshiba Europe Ltd.
Toshiba Hydro Power (Hangzhou) Co., Ltd.
Toshiba Industrial Products Asia Co., Ltd.
Toshiba Information Equipment (Philippines), Inc.
Toshiba International Corporation
Toshiba International Procurement Hong Kong, Ltd.
Toshiba JSW Power Systems Private Ltd.
Toshiba Lighting & Technology (Kunshan) Co., Ltd.
Toshiba Semiconductor (Thailand) Co., Ltd.
Toshiba Tec France Imaging Systems S.A.
Toshiba Tec Singapore Pte., Ltd.
Toshiba Tec U.K. Imaging Systems Ltd.
Toshiba Transmission & Distribution Systems Asia Sdn. Bhd.
Toshiba Transmission & Distribution Systems (India) Private Ltd.
TPSC (India) Private Ltd.
TPSC (Thailand) Co., Ltd

and more

As of April 1, 2026

Affiliated Companies Accounted for by the Equity Method

Domestic

EREX New Energy Saiki Co., Ltd.
SBS Toshiba Logistics Corporation
TMEIC Corporation
WingArc1st Inc.

and more

Overseas

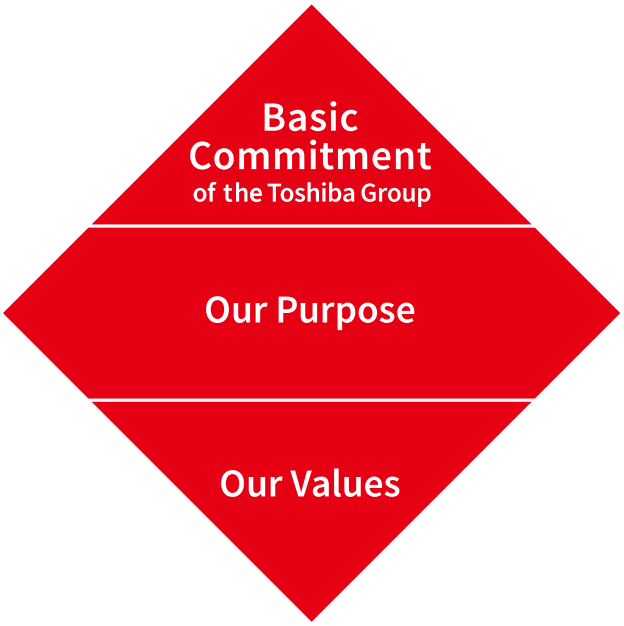
Dalian Toshiba Locomotive Electric Equipment Co.,Ltd.
GE Toshiba Turbine Components de Mexico S.R.L. de C.V.
Henan Pinggao Toshiba High-Voltage Switchgear Co., Ltd.
PG Toshiba (Henan) Switchgear Components Manufacturing Co. , Ltd.
Schneider Toshiba Inverter SAS
TDS Lithium-Ion Battery Gujarat Private Ltd.
TMEIC China Corporation
TMEIC Corporation Americas
TMEIC Industrial Systems India Private Ltd.
Toshiba Elevator (China) Co., Ltd.

and more

As of April 1, 2026

The Essence of Toshiba

The Essence of Toshiba is the basis for the sustainable growth of the Toshiba Group and the foundation of all corporate activities.



The Essence of Toshiba comprises three elements: Basic Commitment of the Toshiba Group, Our Purpose, and Our Values.

With Toshiba's Basic Commitment kept close to heart, we clarified our purpose the difference that Toshiba Group makes in society together with our values, the shared beliefs that guide our actions.

Basic Commitment of the Toshiba Group

Committed to People, Committed to the Future.

At Toshiba, we commit to raising the quality of life for people around the world, ensuring progress that is in harmony with our planet.

Our Purpose

We are Toshiba. We have an unwavering drive to make and do things that lead to a better world.

A planet that's safer and cleaner.
A society that's both sustainable and dynamic.
A life as comfortable as it is exciting.

That's the future we believe in.
We see its possibilities, and work every day to deliver answers that will bring on a brilliant new day.

By combining the power of invention with our expertise and desire for a better world, we imagine things that have never been – and make them a reality.

That is our potential. Working together, we inspire a belief in each other and our customers that no challenge is too great, and there's no promise we can't fulfill.

We turn on the promise of a new day.

Our Values

Do the right thing
We act with integrity, honesty and openness, doing what's right – not what's easy.

Look for a better way
We continually strive to find new and better ways, embracing change as a means for progress.

Always consider the impact
We think about how what we do will change the world for the better, both today and for generations to come.

Create together
We collaborate with each other and our customers, so that we can grow together.

Basic Corporate Data

As of March 31, 2025

Company Name	Toshiba Corporation
Headquarters Address	72-34, Horikawa-cho, Saiwai-ku, Kawasaki-shi, Kanagawa 212-8585, Japan (From August 1, 2025)
Founded	July 1875
Corporate Officer President and CEO	Taro Shimada

Common Stock

201,449 million yen

Net Sales
(Consolidated basis)

3,513.9 billion yen
(FY2024)

Number of Employees
(Consolidated basis)

95,131

Related information

Japanese website

Global website

Sustainability website

Technologies website

Integrated Reports

Committed to People,
Committed to the Future.

Toshiba Corporation

For the latest updates to the information contained in this corporate profile, please visit : **https://www.global.toshiba/ww/outline/corporate.html**

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“Committed to People, Committed to the Future.” is the Basic Commitment of the Toshiba Group.

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